Watertown, Massachusetts

## REPORT ON AGREED-UPON PROCEDURES

**December 31, 2016** 

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## INDEPENDENT AUDITORS' REPORT ON APPLYING AGREED-UPON PROCEDURES

To The Board of Commissioners Watertown Housing Authority Watertown, Massachusetts

We have performed the procedures enumerated below, which were agreed to by the Board of Commissioners, the Department of Housing and Community Development (DHCD) and management of the Watertown Housing Authority, solely to perform the agreed-upon procedures, as prescribed by the Massachusetts Department of Housing and Community Development for the year ended December 31, 2016. The Watertown Housing Authority's management is responsible for management decisions and functions and maintaining internal controls, including monitoring ongoing activities. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

The procedures and the associated findings are presented in the Schedule of Agreed-Upon Procedures included in this report.

We were not engaged to and did not conduct an examination, the objective of which would be the expression of an opinion on the effectiveness of the Watertown Housing Authority's internal controls or on compliance with certain provisions of laws, regulations, contracts, and grant agreements. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the Board of Commissioners, DHCD and management of the Watertown Housing Authority, and is not intended to be and should not be used by anyone other than these specified parties.

Braintree, Massachusetts September 5, 2017

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Housing Authority	14/040-4-0	Hamaina	A 4 la

Fiscal Year End (FYE): 12/31/2016
Date AUP Conducted: 6/20/2017
Executive Director: Brian Costello
CPA: Guyder Hurley, P.C.
CPA Phone: 617-376-6226

A. Rent Collection / Tenant Accounts Receivable / Account Write-Offs		
Number of Category Exceptions: 0 Category Rating: No Findings		
A. Rent Collection – Walk-through of sample (Small - 3, Med - 5, Large - 7, Very Large - 9) of individual rent receipts to ensure all the following steps are being executed.	No Exception Found	
<ol> <li>Log of rent collected is complete, accurate and includes all necessary information.</li> <li>Post-dated checks for current amount due is not accepted payment by LHA.</li> </ol>	NE NE	
3. Trace amounts from receipt log to deposit slip for bank. Cash is deposited daily per DHCD guidelines (per Accounting Manual Sec. 8, p. 3). Except IF: LHA has only one administrative employee who deposits cash at least weekly.	NE	
4. Reconcile tenant ledger with receipt log, bank deposit and General Ledger. 5. What is on General Ledger matches bank statement (bank reconciliation) and Operating Statement and Balance Sheet (51-1 and 51-2 respectively).	NE NE	
B. Rent Collection – Segregation of Duties  1. Document and evaluate internal controls and segregation of duties for steps 1 to 5 above. For LHAs with only one administrative employee: if sufficient internal controls and segregation of duties are not in place, there are mitigating controls in place, such as reporting the frequency/amount of credit adjustments to the board or fee accountant.	No Exception Found  NE	
C. Rent Collection – Tenant Accounts Receivables (TAR)	No Exception Found	
1. Aging of Tenant Accounts Receivable is matched to the General Ledger and to the Balance Sheet TAR (51-2).	NE	
2. Draw a sample of uncollected TAR accounts (Small - 3, Med - 5, Large - 7, Very Large - 9). Rent Collection is in compliance with LHA rent collection policy (per Contract for Financial Assistance (CFA) and Management Plan IIIC).	NE	
3. Allowance for Doubtful Accounts is determined in accordance with GAAP and LHA has evaluated estimate on annual basis. Reasonable allowance based on historical data. Repayment Agreements reconcile to the Balance Sheet/Operating Statements and are in accordance with DHCD policy.	NE	
D. Account Write-Offs – Walk-through uncollected rent that was written-off.	No Exception Found	
If no write-offs can be found, please select N/A option from drop down for <u>both</u> steps 1 and 2.	·	
1. Obtain detail of write-offs and verify that write-offs are in accordance with DHCD policy.	NE	
2. Documentation of Board approval to write-off account (board approval of write-off required per budget guidelines for Acct #4570 - Collection Loss).	NE	
Exceptions Noted:		
Internal Control Recommendation:		
Authority's Response:		

	Housing Authority: Watertown Housing Authority	
	B. Payroll/Fringe Benefits	
	Number of Category Exceptions: 0 Category Rating: No Findings	
A. Wage Reconciliation	on .	No Exception Found
	lytically (not to exact amount) that FYE-end wages gross payroll reported on the LHA's General Ledger for all programs and all employees matches amounts reported on Forms 941 and WR-1 (state and federal filings).	NE
analytically ( the LHA's Top	ICD-approved budget <i>Schedule of All Salaries and Positions "Report"</i> in HAFIS and identify five highest paid salaries from all funding sources. Verify within % ANUEL increase for that year - exclude overtime in calculation for maintenance employees) that it matches the amount reported at FYE on p 5 Compensation Form (LHA should have a copy on file). Verify the amount reported on the Top 5 Compensation Form matches <u>exactly</u> the amount reconciled Form 941 and the corresponding state online submission (mass.gov/lwd/unemployment-insur/employers/).	NE
DHCD and wa	ossession of DHCD-approved executive contract signed by the LHA, Executive Director and DHCD. If LHA can show that currently being processed by as not returned to the LHA for failing to meet DCHD's requirements, LHA can produce the last DHCD-approved executive contract signed by the LHA, rector and DHCD.	NE
B. Select a Single Pay	Period:	No Exception Found
1. Trace time	sheets/timecards to the payroll register.	NE
	mpleteness and accuracy.	NE
<ol><li>Proper cor maintains a t</li></ol>	ntrols and approvals are in place, i.e. employees sign timesheets, the Executive Director signs off on employee timesheets, and the Executive Director imesheet.	NE
C. Obtain a compensa	ated absences liability schedule:	No Exception Found
Balance Shee will be accru and; (3) a cap benefits (par	Insistency with personnel policy (personnel policy required per Contract for Financial Assistance (CFA) and Management Plan IIa2) and reconcile to bet (51-2) and General Ledger. If AUP conducted after 9/30/17, personnel policy includes (1) the limits on the amount of vacation and sick leave that ed each year, and when and how such leave will be accrued; (2) a limit on the amount of accrued vacation that may be carried over from year to year, on the payout for accrued and unused sick leave at the end of employment per PHN 2017-14. Verify analytically future liabilities for employee ticularly GASB 45 and GASB 68) are properly reflected on Operating Statement (51-1) and Balance Sheet (51-2). If GASB 68 actuarial reports were not he LHA in time for year-end financial statements, it is OK for LHA to report last year's GASB 68 numbers.	NE
2. Proper cor	ntrols and approvals are in place, i.e. Executive Director approves employee compensated absences.	NE
3. Compensa	ted absences should be tracked apart from the timesheets, and verification with timesheets should be performed.	NE
4. Accrued ar	nd Accumulated leave time matches. Time is accruing as it should.	NE
Exceptions Noted:		
Internal Control Recommendation:		
Authority's Response:		

Но	ousing Authority: Watertown Housing Authority	
	C. Accounts Payable/Disbursements	
	Number of Category Exceptions: 2 Category Rating: Operational Guidance	
	all - 3, Med - 5, Large - 7, Very Large - 9) of operating and capital expenditures (at least 1 of each type if have).	Exception Found
	d Segregation of Duties	NE
<ol><li>Accuracy</li></ol>		NE
3. Supporting D		NE
<ol><li>Allowability</li></ol>		NE
<ol><li>Allocation</li></ol>		NE
<ol><li>Classification</li></ol>		E
	all - 6, Med - 10, Large - 14, Very Large - 18) of credit card/debit card statements.	Exception Found
	nditures can be found, please select N/A option from drop down for <u>all</u> steps 1 to 8.	·
	d Segregation of Duties	NE
2. Accuracy		NE
	Documentation (CPAs: include date, description of charge and amount of transaction for each purchase missing documentation below)	E
<ol><li>Allowability</li></ol>		NE
<ol><li>Allocation</li></ol>		NE
<ol><li>Classification</li></ol>		NE
7. No Sales Tax		E
8. Card is in Ho	ousing Authority name; not Executive Director (or any other staff member) name.	NE
Select a sample (Sm	nall - 3, Med - 5, Large - 7, Very Large - 9) of employee reimbursements (include at least one travel reimbursement).	No Exception Found
1. Approval and	d Segregation of Duties	NE
2. Accuracy		NE
3. Supporting D	Documentation	NE
4. Allowability		NE
<ol><li>Allocation</li></ol>		NE
<ol><li>Classification</li></ol>	n	NE
Exceptions Se	ee attached Exhibit A	
Internal Control Recommendation:	ee attached Exhibit A	
Authority's Response:	ee Authority's response on attached Exhibit A.	

Housing Authority: Watertown Housing Authority		
D. Inventory (Fixed Assets)		
Number of Category Exceptions: 0 Category Rating: No Findings		
A. Obtain a copy of the depreciation schedules/fixed asset listing:	No Exception Found	
1. Inventory listing includes both capitalized and non-capitalized items (such as refrigerators, stoves, community room equipment, office equipment, etc.) of \$1,000 or more. It also includes all necessary information, including a tag with an LHA-assigned number for all assets of \$1,000 or more (and all refrigerators and stoves of any value).	NE	
2. Depreciation schedule/fixed asset listing includes all relevant assets of \$5,000 or more. It also includes all necessary information to sufficiently identify an asset For vehicles, that includes the make/model/year and for modernization jobs the Fish number.	NE	
3. Items on depreciation schedule/fixed asset listing are being accurately depreciated.	NE	
4. Reconcile depreciation schedule/fixed asset listing to Form 51-1 (Operating Statement) and General Ledger and evaluate for completeness and sufficiency of detail.	NE	
5. Verify analytically that items listed still exist and are in possession of LHA.	NE	
6. Assets are appropriately allocated between Federal and State on General Ledger, Operating Statement (51-1), and depreciated according to which funds were used for purchase.	NE	
B. Capitalization Policy	No Exception Found	
1. Verify capitalization policy is within state established limits (per Accounting Manual, Sec. 16, p.3).	NE	
C. Vehicles	No Exception Found	
<ol> <li>Confirm vehicles are listed on fixed asset listing, and trace vehicles listing to insurance policies.</li> </ol>	NE	
Exceptions Noted:		
Internal Control Recommendation:		
Authority's Response:		

Housing Authority: Watertown Housing Authority	
E. Procurement/Public Bidding for Goods and Services	
Number of Category Exceptions: 0 Category Rating: No Findings	
For A to C below, examine the cash disbursements journal (or check register) as well as the contract register and identify purchases of goods and services during the year that should have been competitively procured. From these purchases that should have been competitively procured, select a sample (Small - 3, Med - 5, Large - 7, Very Large - 9) of known or possible procurements valuing \$10,000 or more; if possible when selecting the sample, include at least one procurement valuing \$10,000 to \$35,000 and one procurement valuing \$35,000 or more (for goods and services for MGL c. 30B only). If any in the lample were not competitively procured, enter as an exception in A. For sampled purchases that went through procurement, follow procedures under B or C below depending on the size of the procurement	
A. Competitive Procurement When Required	No Exception Found
1. Verify that sampled purchases for goods and services that should have been competitively procured as defined per MGL c. 30B were competitively procured.	NE
B. Known procurements valuing (pre 11/7/16 - \$10,000 up to \$35,000 OR post 11/7/16 \$10,000 up to and including \$50,000) (for goods and services for MGL c. 30B only). If no procurement can be found valuing \$10,000 up to \$35,000, please select N/A option from drop down for each step 1 - 7 below.	No Exception Found
1. (pre 11/7/16) Proper selection based on MGL c.30B s.5 IFB requirements/(post 11/7/16) Proper selection based on MGL c.30B s.5 solicitation of quotes requirements.	NE
2. (pre 11/7/16) Documentation of solicitation of at least three oral or written quotes/(post 11/7/16) Documentation of a written purchase description with solicitation of written quotes from at least three persons.	NE
3. Contract is DHCD-approved template or developed by LHA (not a vendor contract).	NE
4. Contract was for not more than 3 years unless majority board vote allowed it to be longer.	NE
5. Board vote is documented approving individual contract, or a board vote to delegate authority over certain contracts (by dollar threshold or other criteria) to an LHA staff member, usually Executive Director.	NE
6. Contract did not go through automatic renewals unless renewals were part of the original procurement.	NE
7. LHA Procurement Policy exists (per Accounting Manual Sec. 16, p.2) and is compliant with MGL c. 30B elements mentioned in 1 to 6 above.	NE
C. Known procurements valuing (pre 11/7/16 - \$35,000 or more OR post 11/7/16 more than \$50,000) (for goods and services for MGL c. 30B only). If no procurement can be found in this value range, please select N/A option from drop down for each step 1 - 8 below.	No Exception Found
1. Proper selection based on MGL c.30B s.5 IFB requirements or MGL c.30B s.6 RFP requirements. (post 11/7/16 only: If using MGL C.30B s.6 RFP requirements, LHA must have a Chief Procurement Officer (CPO) conduct the procurement under c.30B s.6.)	NE
2. (pre 11/7/16) Documentation of Newspaper advertisement two week prior to bidding process/(post 11/7/16)  Documentation of Newspaper advertisement, LHA's Office and COMMBUYS two weeks prior to bidding process.	NE
3. If contract was for over \$100K, it was advertised in the Goods & Services Bulletin.	NE
4. If IFB, contract award went to lowest bidder. If RFP, contract went to lowest bidder or letter explaining why went with another bidder.	NE
5. Contract is DHCD-approved template or developed by LHA (not a vendor contract).	NE
6. Board vote is documented approving individual contract, or a board vote to delegate authority over certain contracts (by dollar threshold or other criteria) to an LHA staff member, usually Executive Director.	NE
7. Contract did not go through automatic renewals unless renewals were part of the original procurement.	NE
8. LHA Procurement Policy exists (Accounting Manual Sec. 16, p.2) and is compliant with MGL c. 30B elements mentioned in 1 to 7 above.	NE
D. Obtain a copy of the contract register and verify:	No Exception Found
1. Contract register exists and includes all modernization as well as goods and services contracts (per Accounting Manual, Sec. 6, p.12)/PHN 2017-14.	NE
2. For each contract, it includes the following information: contractor, description, active/inactive, start date, end date, extensions available, contract award	NE
amount, change orders amount, contract expenditures to date and remaining value.  3. Evaluate for completeness by analyzing the cash disbursements journal against the contract register.	NE
Exceptions Noted:	
Internal Control Recommendation:	

Authority's Response:

Housing Authority: Watertown Housing Authority	
F. Cash Management and Investment Practices	
Number of Category Exceptions: 0 Category Rating: No Findings	
Pull a mid-year and year-end bank statements:	No Exception Found
1. Test the monthly bank reconciliation to ensure that the following two match: General Ledger and bank statements (exclude deposits of rent collected as this was covered earlier).	NE
2. Checks that have been issued and marked on General Ledger but have not been cashed (not on bank statement), known as checks in transit are identified as a part of the reconciliation process.	NE
Bank and Investment Accounts	No Exception Found
1. Verify that banking and investment accounts are properly insured or collateralized (per Accounting Manual Sec. 16, p.7)	NE
Internal Control ecommendation:	
Authority's Response:	

Housing Authority: Watertown Housing Authority	
G. Operating Subsidy	
Number of Category Exceptions: 0 Category Rating: No Findings  No Ditain copy of DHCD-approved budget exemptions.	
no DHCD-approved seemptions, please select N/A option from drop down for step 1 below.	No Exception Found
1. Compare DHCD-approved budget exemptions for direct reimbursement (as found in the ANUEL & Subsidy Worksheet - Section 8) to LHA record of actual expenses to the General Ledger.	NE
. Revenue Reconciliation	No Exception Found
1. Reconcile revenue to the General Ledger. Compare revenue reported in Accounts #3110, #3190, #3610 and #3690 in the Operating Statement (51-1) to the General Ledger to the amounts reported in the ANUEL & Subsidy Worksheet.	NE
. Utility Reconciliation	No Exception Found
1. Reconcile utilities to the General Ledger. Compare utilities reported in Account #4300 on the Operating Statement (51-1) to the General Ledger to the amounts reported in the ANUEL & Subsidy Worksheet.	NE
Exceptions Noted:	
Internal Control Recommendation:	
Authority's Response:	

Housing Authority: Watertown Housing Authority H. Annual Rent Calculation and Compliance Number of Category Exceptions: 3 **Category Rating: Corrective Action** To conduct A through D below, select a sample (Small LHA - 5, Medium LHA - 10, Large or Very Large LHA - 15) of tenant files (from programs 200, 667, 705); if the LHA has multiple property managers, at least one file should be selected per manager. Conduct A to C and E, if have MRVP, sample 10% (min:1 max:15) of leased MRVP units. A. Obtain the rent roll and HAP roll: No Exception Found 1. Verify analytically the completeness of the resident population. (Rent roll and HAP roll support what is reported on Operating Statement Form 51-1). NE B. Timeliness of Annual Rent Calculation **Exception Found** 1. Verify timeliness of annual rent redetermination (occurs one year from move-in date or last annual recertification). Except IF: LHA can produce DHCD waiver for Ε Chapter 667 annual rent redetermination requirement and has done rent redetermination once within 2 years of move-in date or last annual recertification). **Exception Found** 1. Test rent calculation for proper verification of income, expenses and deductions. Ε 2. Verify family composition for allowance purposes. NE 3. Documentation of income, exclusions from income, and deductions. NE D. Timeliness of Notifications Regarding Rent Changes **Exception Found** 1. Verify notification of rent redetermination sent at least 60 days prior to effective date (see 760 CMR 6.04 (4)(b)). Ε 2. Verify Notice of Rent Change sent no less than 14 days prior to effective date (see 760 CMR 6.04 (4)(e)). Ε 3. Verify timeliness and proper execution of Lease Addendum (see 760 CMR 6.06 (5)(q)). Ε E. MRVP Documentation (starting with AUPs conducted after 7/31/17) Not Applicable 1. MRVP file has Certificate of Fitness (COF). N/A 2. MRVP file has Letter of Compliance for Lead Paint if child <6 years old and building built prior to 1978 with no new construction permit. N/A N/A 3. MRVP file has Proof of Ownership which is either 1. Deed/Online Printout from Registry of Deeds or 2. Proof of Insurance or 3. Tax Documents. 4. MRVP file has W9. N/A Exceptions See attached Exhibit A Noted: Internal Control See attached Exhibit A Recommendation: Authority's See Authority's response on attached Exhibit A Response:

12/31/2016 - AUP

## **EXHIBIT A**

## C. Accounts Payable/Disbursements

#### A. 6 – Exceptions noted

We noted 3 instances where invoices were classified incorrectly.

#### A. 6 – Recommendations

The Authority should implement proper controls to ensure invoices are classified properly.

## A. 6 - Authority's Response

WHA Office Manager has been cross-training with our Financial Manger working to eliminate repetitive incorrect classifications. Fee accountants have been good at identifying and correcting for correct classification and allocation. We hope to have this resolved In-House within a short period of time as the cross training has been successful in reducing to, hopefully zero, any classification errors.

#### C. 3 – Exceptions noted

We noted 8 transactions that were missing supporting documentation as follows:

(1) Statement Date: 4/3/16

Missing Receipt: Network Solutions @ 3/25/16 for \$10.14

(2) Statement Date: 5/3/16

Missing Receipt: MSFT @ 4/8/16 for \$459.00

(3) Statement Date: 8/3/16

Missing Receipt: Idrive.com @ 8/1/16 for \$69.50

(4) Statement Date: 10/3/16

Missing Receipt: Cavicchio Greenhouses @ 9/16/16 for \$334.69

Missing Receipt: Home Depot @ 9/30/16 for \$591.39

(5) Statement Date: 11/3/16

Missing Receipt: Aggregate Ind. US Office @ 10/7/16 for \$1,184.50

Missing Receipt: Aggregate Industries @ 10/11/16 for \$192.21

(6) Statement Date: 12/3/16

Missing Receipt: Budget Mailboxes @ 12/1/16 for \$112.76

#### C. 3 - Recommendations

The Authority should implement proper controls to ensure receipts are maintained properly.

## C. 3 – Authority's Response

Packing slips were attached to original invoices without verifiable pricing listed. WHA staff has since recovered all receipts with correct pricing to document the payable. WHA will endeavor to more carefully check all invoices, as it does correctly for 99% of the hundreds of invoices managed throughout the fiscal year.

12/31/2016 - AUP

## **EXHIBIT A – (Continued)**

## C. Accounts Payable/Disbursements – (Continued)

### C. 7 – Exceptions noted

We noted 7 instances where sales taxes were paid.

#### C. 7 – Recommendations

Proper procedures should be in place to ensure supporting documentation for all credit card transactions are maintained. All employees should be made aware of Authority's tax-exempt status and should ensure that no sales tax is paid on transactions where applicable.

## C. 7 – Authority's Response

Proper procedures should be in place to ensure supporting documentation for all credit card transactions are maintained. All employees should be made aware of Authority's tax-exempt status and should ensure that no sales tax is paid on transactions where applicable.

### H. Annual Rent Calculation and Compliance

#### B. 1 – Exceptions noted

The Firm identified five (5) instances of the re-determinations for the c. 667 elderly/handicapped housing program being conducted biennially with no evidence of a DHCD-supplied waiver of annual rent re-determination.

#### B. 1 - Recommendations

The Firm recommends that the Authority either request a waiver from DHCD to perform biennial re-determinations or in accordance with 760 CMR 6.04(4)(a), re-determine each tenant's monthly rent once annually to be effective on the specified re-determination date.

#### B. 1 – Authority's Response

WHA Board was informed of the biennial option at the regularly scheduled monthly meeting on 10/11/2011. WHA was unable to discover approved waiver from DHCD. WHA accepts the firm recommendation and will now perform annual redeterminations at all 667 developments. WHA will continue in this manner until such time we request and receive a documented waiver from DHCD.

#### C. 1 – Exceptions noted

The Firm identified five (5) instances of undercharging the tenant monthly rent due to one (1) instance of including in the calculation of gross household income the net amount of payments received in lieu of earnings from the Social Security Administration, one (1) instance of not limiting the deduction of \$300 for each adult household member (other than the tenant) by the amount by which the gross income of such adult household member exceeds all other deductions claimed against his or her income, and two (2) instances of incorrectly including deductions for non-reimbursable payments of tuition and fees.

12/31/2016 - AUP

## **EXHIBIT A – (Continued)**

### H. Annual Rent Calculation and Compliance – (Continued)

#### C. 1 – Recommendations

In accordance with 760 CMR 6.05, gross household income includes payments in lieu of earnings, such as unemployment compensation; Supplemental Security Income (SSI); Social Security Disability Income (SSDI); and benefits in lieu of earnings under disability insurance, health and accident insurance or workers' compensation ((2)(e)). Net household income is gross household income less the deductions including a \$300 deduction for each adult household member (other than the tenant) limited by the amount by which the gross income of such adult household member exceeds all other deductions claimed against his or her income ((4)(c)) and non-reimbursable payments of tuition and fees of vocationally related post-secondary education of a household member who is not a full-time student ((4)(h)). The Firm recommends that the Authority include the gross amount of payments in lieu of earnings in the calculation for gross income, that the Authority limits the \$300 deduction for each adult household member by the amount specified in 760 CMR 6.05(4)(c), and that the Authority only deducts non-reimbursable payments of tuition and fees for tuition and fees related to the post-secondary education of a household member who is not a full-time student in accordance with 760 CMR 6.05(4)(h).

#### C. 1 – Authority's Response

WHA accepts the firm's recommendations. 760 CMR continues to evolve with recent changes in the regulations with varying interpretations. Management staff will review updates carefully and attend regional trainings when appropriate to stay current and seek assistance with DHCD Asset Managers when clarification is required.

#### D. 1 - Exceptions noted

The Firm identified seven (7) instances of the inability to determine if the written Notice of Redetermination was sent to the tenant at least sixty (60) days prior to the re-determination date.

#### D. 1 - Recommendations

In accordance with 760 CMR 6.04(4)(b), at least sixty (60) days prior to the re-determination date, the Authority shall send the tenant written notice that rent shall be re-determined effective on the re-determination date. The Firm recommends that the Authority retain evidence annually that the written Notice of Re-determination is being sent to each tenant at least sixty (60) days prior to the re-determination date as the current annual re-determination packet sent to each tenant annually provides no indication as to the date the notice was in fact sent.

#### D. 1 – Authority's Response

The WHA managers hand deliver to 516 households a redetermination package with all the required notifications necessary per sample provided to the firm. Some residents return the full package, as requested, and some don't. A sample package certified by the ED should suffice as evidence of receipt in consideration that all packages are hand delivered by the managers. If this is not acceptable to DHCD then we will double our copying efforts and expense to retain individual notices in each resident file.

12/31/2016 - AUP

## **EXHIBIT A – (Continued)**

## H. Annual Rent Calculation and Compliance – (Continued)

### D. 2 – Exceptions noted

The Firm identified seven (7) instances of the inability to determine if the written Notice and Effective Date of the Re-determined Rent was sent to the tenant no less than fourteen (14) days prior to the re-determination date.

#### D. 2 – Recommendations

In accordance with 760 CMR 6.04(4)(e), the Authority shall give the tenant no less than fourteen (14) days prior written notice of the amount of the rent to be effective on the re-determination date. The Firm recommends that the Authority retain evidence that the written Notice and Effective Date of the Re-determined Rent is being sent to each tenant no less than fourteen (14) days prior to the re-determination date.

### D. 2 – Authority's Response

Same as D.1 – Package we hand deliver to all residents includes relative information regarding change of rent 14 days prior to the re-determination date. If this is not acceptable to DHCD then we will double our copying efforts to keep in individual resident files.

### D. 3 - Exceptions noted

The Firm identified six (6) instances of the tenant failing to sign the lease addendum reflecting a redetermined rent.

#### D. 3 – Recommendations

The Firm recommends that the Authority enforce the obligation of the tenant to sign a new lease or lease addendum whenever necessary to reflect a re-determined rent, a change in household size, or change(s) in terms and conditions of tenancy in accordance with 760 CMR 6.0(5)(q).

#### D. 3 – Authority's Response

There are many occasions when the signing of lease addendums can be problematic due to extended hospital stays and rehabilitative facilities. There are also many instances that when a resident does return they are too sick during the recovery period making communications difficult when setting up time for the lease addendum to be sign. WHA will track these situations in more detail for future AUP's. The vast majority of residents execute lease addendums in a timely manner.